WAHANGA TUAWHĀ / PART D:

# TE WHAKATINANATANGA IMPLEMENTATION

The Aotea Quarter Framework refreshes the strategic thinking about the quarter and sets out the opportunity for change and improvement over the next 20 years. It identifies numerous projects and initiatives, summarised in this chapter. It also outlines whether the actions are funded or unfunded, who is responsible for them, and the key stakeholders and partners. The framework and the implementation plan are intended as a living document that will evolve as supplementary work crystallises the approach.

Some initiatives are already underway and completion dates, delivery partners and resourcing needs are set. Many new initiatives are not funded, and will need further investigation, justification and investment proposals before they can become live projects.

#### Plan interdependencies and timing

The Auckland Council group will work together to ensure the success of the framework's outcomes. This will require a high level of inter-council collaboration and alignment with key projects and large infrastructure development, such as CRL. The development strategy for a number of council assets, including the Aotea Centre, the Central City Library and the undeveloped opportunity sites, will have a big impact on how the quarter is perceived and activated over the life of the framework. The estimated short-term time frame is 1-3 years, medium-term 4-9 years and long-term 10 years plus.

## Partnerships and collaboration

This framework is not just Auckland Council's vision; it involves a range of public and private sector organisations, including local businesses, independent arts venues, community service providers and interest groups as well as the general public. Achieving the vision will depend on collaboration with key stakeholders and delivery partners and will require:

- strengthening links and coordination of projects between Auckland Council and the other council organisations
- increasing partnership with the Auckland City Centre Advisory Board to ensure value-added expenditure of both the targeted rate and council funding
- continuing a partnership approach with mana whenua to increase the number and quality of Māori design opportunities in public and private projects.

# Funding mechanisms

Auckland Council's Long-Term Plan (LTP) is the main budgetary tool, combining council and councilcontrolled organisation (CCO) funding across Auckland over 10 years. Some initiatives are already budgeted for in the LTP 2015-2025. The next LTP (2018-2028) will be the opportunity to prioritise some of the unfunded projects if the feasibility phase shows strong justification.

As the Aotea Quarter is within the city-centre rate collection area, Auckland Council can seek funds through the Auckland City Centre Advisory Board to support specific projects and aspirations of the plan.

#### Monitoring and review

The implementation plan is flexible, to recognise that some actions require further work such as additional consultation, feasibility testing, detailed design, a work programme and/or funding.

The plan will be reviewed every three years to include engagement with key stakeholders and delivery partners. The council and its organisations will undertake the review, which will align with the LTP and take into account any necessary changes to funding and project prioritisation. The first review will be in 2017/2018. It will allow for an assessment against progress on the CRL, Aotea Centre redevelopment, reuse of the CAB and development of the key opportunity sites, and feed into the LTP preparation.

# Aotea Quarter Framework Implementation Plan AUCKLAND COUNCIL

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ID	Supports outcome	Project	Time frame	Funding status	Delivery	Key stakeholders lead and partners
1.0	3	Audit accessibility	Ongoing	Unfunded	AC	RFA, AT,
2.0	3	Investigate a trial of small-scale pop-up events (e.g. Globe theatre, green market, outdoor cinema) for the South Town Hall site.	Ongoing	Unfunded	AC ADO	RFA, WLB
3.0	2	Trial activation of the 135 Albert St public plaza with Federal St through low-cost design and programmed activities. Outcomes expected to inform longer-term design and use.	Ongoing	Funded	AC ADO	PDA
4.0	1, 3	Develop a web-based information platform/app as the hub for all quarter events.	Ongoing	Funded	AC / HoTC / RFA	Diverse stakeholders
5.0	1, 3	Federal St – stage 2 (Wellesley to Mayoral) streetscape upgrade (quality similar to Newmarket Osborne St, i.e. concrete road with basalt footpath).	Short	Funded	AC DPO	AT/AC ADO
6.0	3	Myers Park – northern entrance including new underpass and renewing the two entrances off Mayoral Drive.	Short	Funded	AC Parks	
7.0	3	Myers Park – repurpose the historic changing rooms.	Short	Funded	AC Parks	
8.0	3	Myers Park – install a splash pad.	Short	Funded	AC Parks	
9.0	3	Myers Park – kindergarten car park and Queen St entrance.	Short	Funded	AC Parks	
10.0	1	Investigate current provision of public toilets in Aotea Quarter and wider City Centre and plan future public amenities (toilets, showers, lockers)	Short - medium	Unfunded	AC Community Services/ Community Facilities	AT, RFA
11.0	4	Repurpose Wellesley St heritage toilets.	Medium	Unfunded	Liaison with AC Property	AC Heritage
12.0	2, 3	Mayoral Drive streetscape upgrade from Wellesley St to Vincent St including bus stops, pedestrian refuge and removing traffic island.	Medium	Unfunded	AC DPO	AT/AC ADO

# Aotea Quarter Framework Implementation Plan

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AUCKLAND	COUNCIL

ID	Supports outcome	Project	Time frame	Funding status	Delivery	Key stakeholders lead and partners
13.0	3	Central library strategic review of long-term direction.	Short	Unfunded	AC Libraries	
14.0	3	Investigate a young people's hangout for creative workshops, fixing bikes/ skateboards, games, socialising.	Medium	Unfunded	AC Community Facilities	RFA
15.0	3	Myers Park – repurpose caretaker's cottage.	Medium	Unfunded	AC Parks	
16.0	3	Investigate emergency accommodation scheme.	Medium	Funded	AC, Lifewise, City Mission, MSD	
17.0	1, 3	Airedale St – stage 1 (Queen to St Paul): regrade stairs to accessible route, Mayoral Drive ped-crossing, plaza redesign, bike-friendly north of Mayoral Drive.	Medium	Unfunded	AC DPO	AT/AC ADO
18.0	3	Redesign Liverpool/White streets to create pocket park/shared space for Liverpool and connection to Airedale.	Medium	Unfunded	AC DPO	AT, WLB
19.0	3	Cook St shared path from Nelson St cycleway to Mayoral Dr/Federal St or Greys Ave (in conjunction with new build on CAB site).	Medium	Unfunded	AC DPO	AT, RFA, NZ Police
20.0	1, 3	Airedale St – stage 2 (St Paul to Symonds): new street trees to line west side; widen footpath east side.	Medium	Unfunded	AC DPO	AT/AC ADO
21.0	1	Investigate demand and opportunities to create low-cost office and studio space for art and culture businesses that reinforce the quarter's creative energy.	Short	Unfunded	AC Policy	RFA, stakeholders
AUCK	LAND TRAN	SPORT				
22.0	1	Review and address ratio of leased to public parking spaces in Civic Car Park and investigate evening access to improve efficiency.	Short	Unfunded	AT	

# Aotea Quarter Framework Implementation Plan

AUCK	LAND TRAN	SPORT CONTINUED				
ID	Supports outcome	Project	Time frame	Funding status	Delivery	Key stakeholders lead and partners
23.0	1	City centre – implement wayfinding strategy.	Short	Funded	AT	Diverse stakeholders
24.0	2	Completion of CRL including Aotea Station.	Medium	Funded	AT	Diverse stakeholder
25.0	2	Rapid Public Transport option development.	Medium	Unfunded	AT	Diverse stakeholder
26.0	2	Wellesley St – bus and street improvements.	Medium	Funded	AT	Diverse stakeholder
27.0	2	West Bledisloe site development.	Medium–long	Unfunded	AT	AC, PDA, RFA
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28.0	1	Aotea Centre interior and exterior renewals.	Short	Funded	RFA	
29.0	3	Investigate activation of Aotea Square and nearby public spaces to ensure coordinated, diverse events, including consideration of local/small-scale, with wide appeal.	Short–medium	Unfunded	RFA	ADO
30.0	1	Develop Aotea Centre stage II including rehearsal and office spaces.	Medium–long	Funded	RFA	
31.0	1	Repurpose Town Hall bottom floors for food and beverage outlets or art/ culture users to boost activation on Aotea Square's south side.	Medium	Unfunded	RFA and AC	AC Heritage
32.0	3	Public access improvements between Mayoral Drive and Aotea Square between CAB/Aotea Centre.	Medium	Unfunded	RFA	PDA, AC ADO

# Aotea Quarter Framework Implementation Plan

## PANUKU DEVELOPMENT AUCKLAND CONTINUED

ID	Supports outcome	Project	Time frame	Funding status	Delivery	Key stakeholders lead and partners
33.0	2	Investigate design and development strategy for council sites (CAB and South Town Hall).	Short-medium	Unfunded	PDA	RFA, AT, Property, ADO
34.0	2	Refurbish CAB.	Short–medium	Unfunded	PDA	RFA, AT, Property, ADO
35.0	2	Develop site around CAB.	Short–medium	Unfunded	PDA	RFA, AT, Property, ADO
36.0	1, 3	Develop South Town Hall site	Long	Unfunded	PDA /RFA	AC Property, ADO, AC Parks

# **Time frames**

Short	1-3 years
Medium	4-9 years
Long	10+ years

# Acronyms

- AC Auckland Council
- AT Auckland Transport
- AUT Auckland University of Technology
- CAB Civic Administration Building
- CCMP City Centre Masterplan
- CCO Council-controlled organisation
- CPTED Crime Prevention Through Environmental
- Design
- CRL City Rail Link
- LRT Light Rail Transit
- LTP Long-Term Plan
- PDA Panuku Development Agency
- PT Public transport
- RFA Regional Facilities Auckland

# Glossary of Māori terms:

This glossary of translated terms is provided in acknowledgement that there are many interpretations and definitions of the Māori language.

Ahikā - living presence.

Awa - river.

**Hapū** - kinship group, clan, tribe, subtribe - section of a large kinship group and the primary political unit in traditional Māori society.

Hauora - heath and wellbeing.

Hīkoi - to step, stride, march, walk.

Hui - meeting(s).

Taha hinengaro - mental health.

**Iwi** - extended kinship group, tribe, nation, people, nationality, race - often refers to a large group of people descended from a common ancestor and associated with a distinct territory.

**Kaitiakitanga** - guardianship, stewardship, trusteeship, trustee.

**Kaitiaki** - trustee, minder, guard, custodian, guardian, caregiver, keeper, steward.

Kāinga - ancestral home.

**Korero** - speech, narrative, story, news, account, discussion, conversation, discourse, statement, information.

**Mana whenua** - territorial rights, authority over land or territory, jurisdiction over land or territory - power associated with possession and occupation of tribal land.

Mana - rangatiratanga – authority.

Mahinga kai - garden, cultivation, food-gathering place. Mahi toi - creative expression.

**Manaakitanga** - hospitality, kindness, generosity, support. The process of showing respect, generosity and care for others.

Manuhiri - guests, visitor.

Mataawaka - kinship group, tribe, clan, race.

**Mauri** - life principle, vital essence, special nature, a material symbol of a life principle, source of emotions. The essential quality and vitality of a being or entity. Also used for a physical object, individual, ecosystem or social group in which this essence is located.

Mauri tū - environmental health.

Maunga - mountain.

Mihi – acknowledgements / greeting.

Ngahere – forest.

Oranga ā-tinana - physical health.

Oranga ā-whānau - family health.

Oranga ā-wairua - spiritual health.

Pā – Māori settlement / Māori village.

Puna - spring (of water), well, pool.

Rohe – district / region.

Taiao - the natural environment.

Tamariki - children.

Tamaiti - child.

**Tangata whenua** – indigenous people of the land (Māori).

**Tikanga** - correct procedure, custom, habit, lore, method, manner, rule, way, code, meaning, plan, practice, convention, protocol. The customary system of values and practices that have developed over time and are deeply embedded in the social context.

Taha tinana - physical aspect.

Tohu - Tohu is landmark in this context.

Wai – water.

Whenua – land.



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