

## 2.8 Kaipātiki Local Board

### Message from the Chair

Thank you for your strong interest in the issues that face Aucklanders at both regional and local level. Your input has helped shape regional priorities and local projects planned for delivery in 2018/2019.

This agreement covers the first financial year after the adoption of the Kaipātiki Local Board Plan 2017 and the first of Council's new 10-year Budget 2018-2028. The Kaipātiki Local Board is committed to putting into action the key initiatives you helped prioritise in our Local Board Plan.

We look forward to commencing feasibility of the Shepherds Park to Tui Park coastal connection as part of the Kaipātiki Connections Network Plan. We anticipate seeing improvements in our environment through the likes of the Pest Free Kaipātiki group, park volunteers and other council-led environmental initiatives. We hope to see more of our communities shaping the look-and-feel of their neighbourhoods with an increased focus on placemaking.

We are advocating to the Governing Body for the investment required to redevelop Birkenhead War Memorial Park, which includes the replacement of the condemned grandstand with a multi-purpose community facility. We are also advocating for Kaipātiki to be a focused area of investment for kauri dieback prevention.

We will continue to deliver on facility and park improvements, including updated playgrounds, new shade-sails, improved signage and track upgrades.

We are committed to keeping the community informed about board and council activities. We want those who are impacted by a decision to be fully informed and for their feedback to be meaningfully considered. We will be working on local guidelines for community engagement and look forward to hearing how you would like to be consulted.

**John Gillon**

**Chairperson, Kaipātiki Local Board**

## Introduction

Auckland Council's shared governance model means local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans. The local board agreement sets out the local board's budget, funding for activities, levels of service, performance measures and targets for the financial year 2018/2019 which has been agreed with Auckland Council's governing body.

The Kaipātiki Local Board Plan 2017 is a three-year strategic document that guides local board activity, funding and investment decisions. A key role of the local board plan is to provide a basis for development of the annual local board agreement for each financial year, this is set out below. Each local board also develops annual work programmes alongside adoption of their local board agreement.

Local boards also provide input to the governing body on larger scale investments, regional programmes and policy issues such as rates proposals, which are outside local board decision-making responsibilities. A list of key advocacy areas is set out as appendix A.

## About this area

Kaipātiki means 'to eat flounder', or the 'feeding ground of the flounder'.

The area's boundaries are the northern motorway to the east, the inner Waitematā Harbour to the south and west, and Glendhu and Sunset roads to the north. It includes the suburbs of Beach Haven, Birkenhead, Chatswood, Bayview, Birkdale, Northcote, Glenfield, Hillcrest, Totara Vale and Marlborough.

Kaipātiki is defined by its green and blue taonga. It has one of the largest areas of continuous urban native vegetation remaining in Auckland's ecological region, forming part of the North-West Wildlink. It has 30 per cent tree cover spread between public and private land owners. Kaipātiki boasts about 540 hectares of local reserves, including destination parks like Onepoto Domain and Chelsea Heritage Park. The sparkling waters of the Waitematā form part of the Kaipātiki rohe (area).

Kaipātiki has three main town centres – Birkenhead, Glenfield and Northcote – complemented by smaller local centres. Just over 65 per cent of Kaipātiki residents are employed. Of these, 29 per cent work within the local board boundary. Wairau Valley is a significant area of employment and industry. Other important destinations for employment are the city centre, Devonport-Takapuna and Albany.

Our closeness to the harbour bridge and the city centre makes Kaipātiki attractive to young families, professionals and students. There are higher proportions of people in the 25-44 age group and children under five than the Auckland average. Two thirds of the population are of European ethnicity, with just over a quarter of Asian ethnicity, higher proportions than the Auckland average; while the Māori and Pacific populations, at 8.5 and 5.9 per cent respectively, are smaller.

## Local Board Plan outcomes

The Kaipātiki Local Board Plan 2017 sets out the aspirations the local board has for the area. The outcomes in the Kaipātiki Local Board Plan are:

### **Outcome 1: Our people identify Kaipātiki as their kāinga (home)**

Our people have a sense of belonging, are connected to one another and are proud to live in Kaipātiki.

### **Outcome 2: Our natural environment is protected for future generations to enjoy**

People can get to and take pleasure in the Kaipātiki coastline, green spaces and waterways. Our community acts as kaitiaki (guardians) of the environment so that future generations can do the same.

### **Outcome 3: Our people are active and healthy**

It's easy to make healthy lifestyle choices in Kaipātiki.

### **Outcome 4: Getting to and around Kaipātiki is easy**

Kaipātiki has many transport options, and it's easy to move around and find your way.

### **Outcome 5: Our urban centres are vibrant**

Our villages, town centres and business areas provide local employment and bring people together.

### **Outcome 6: Our community facilities and infrastructure are high quality and well managed**

We feel fortunate to be home to many great community facilities, so we want to ensure they're well looked after and continue to meet community needs.

### **Outcome 7: Services are well managed and meet community needs**

Residents are able to benefit from relevant and high-quality community services and events.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2018/2019 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its boarder statutory obligations to Māori. As part of this commitment, Kaipātiki Local Board intends to work with mana whenua and iwi on a range of projects and activities, particularly in the areas of parks and town centres. The board recognises that projects in these areas impact on issues that are of importance to Māori, such as improving and maintaining the natural environment e.g. reducing plant and animal pests.

## Kaipātiki Local Board Agreement 2018/2019

### Priorities by activity area

Auckland Council's 2018/2019 funding priorities for local activities which contribute to key community outcomes in the Kaipātiki local board area are set out below under each local activity.

Levels of service, performance measures and targets are also set out below under each local activity. Note that some of the descriptions of our levels of service, performance measures and targets have changed from how they are described in the 2017/2018 local board agreements. This is to better explain our local activities and to align the descriptions to those used in other strategic plans. Our actual levels of service (the activities that we as a Council perform in each local board area) have not changed.

### Local Community Services

Local community services is a broad activity area, which includes:

- Supporting local arts, culture, events and sport and recreation
- Providing grants and partnering with local organisations to deliver community services
- Maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$15.0 million and capital investment of \$7.6 million.

The key initiatives we have planned for 2018/2019 include:

- Continuing development of the Birkenhead War Memorial Park masterplan as a locally driven initiative
- Providing funding for increased place-making initiatives over and above what had been previously allocated
- Development of an Open Space Management Plan to inform our planning for the efficient use, protection and management of our parks and open spaces
- Providing funding and staff support for our parks volunteers
- Partnering with the Kaipātiki Community Facilities Trust to deliver events and community development projects and services
- Providing funding to community groups through service agreements or through our contestable grants rounds
- Responding to the needs of our community groups, such as governance training, Māori responsiveness planning or capacity building
- Continued renewal and enhancement of our public facilities, connections and playgrounds.

The local community services and key initiatives outlined contribute towards achieving the following outcomes in the Kaipātiki Local Board Plan:

- Outcome 1: Our people identify Kaipātiki as their kāinga (home)
- Outcome 2: Our natural environment is protected for future generations to enjoy
- Outcome 3: Our people are active and healthy
- Outcome 6: Our community facilities and infrastructure are high-quality and well-managed
- Outcome 7: Services are well-managed and meet community needs.

## Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan	LTP
			Target 2017/18	Target 2018/19
We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life	The number of internet session at libraries (unique sessions over public computing or public WIFI networks) (million)	0.37	0.37	0.37
	The number of visits to library facilities (million)	0.70	0.68	0.65
	Percentage of customers satisfied with the quality of library service delivery	80%	81%	85%
We fund, enable and deliver community events and experiences that enhance identity and connect people	The percentage of attendees satisfied with a nominated local community event	N/A	New measure	70%
	The number of attendees at Council-led community events	N/A	New measure	1,500
We fund, enable and deliver arts and culture experiences that enhance identity and connect people	The percentage of arts and culture programmes, grants and activities that are community led	N/A	New measure	85%
Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities	The percentage of Empowered Communities activities that are community led	N/A	New measure	35%
	The percentage of Empowered Communities activities that build capacity and capability	N/A	New measure	30%
Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities	Percentage of Aucklanders that feel their local town centre is safe	Day: 82%	Day:87%	Day: 82%
		Night: 34%	Night: 39%	Night: 34%
We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection	The number of participants in activities at art facilities, community centres and hire venues	N/A	New measure	114,823
	The percentage of art facilities, community centres and hire venues network that is community led	N/A	New measure	78%
We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often	The percentage of park visitors who are satisfied with the overall quality of sportsfields	82%	75%	82%
	The customers' Net Promoter Score for Pool and Leisure Centres	7	15	7

Level of service	Performance measure	Actual 2016/17	Annual Plan	LTP
			Target 2017/18	Target 2018/19
We provide safe and accessible parks, reserves and beaches	The percentage of users who are satisfied with the overall quality of local parks	81%	75%	81%
	The percentage of residents who visited a local park in the last 12 months	82%	85%	82%
We showcase Auckland's Māori identity and vibrant Māori culture	The percentage of local programmes, grants and activities that respond to Māori aspirations	N/A	New measure	6.8%

## Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$535,000.

The key initiatives we have planned for 2018/2019 include:

- Continuing support for the BIDs in our local board area
- Continuing development of the Sunnynook – Totaravale Centre Plan as a locally driven initiative through our local board operational budget
- Supporting our youths with entrepreneurial aspirations to develop their ideas into actual businesses

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Kaipātiki Local Board Plan:

- Outcome 1: Our people identify Kaipātiki as their kāinga (home)
- Outcome 5: Our urban centres are vibrant.

## Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan	LTP
			Target 2017/18	Target 2018/19
We help attract investment, businesses and a skilled workforce to Auckland	The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	50%	100%	100%

## Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$258,000.

The key initiatives we have planned for 2018/2019 include:

- Development of a kauri dieback plan as a locally driven initiative through our local board operational budget.
- Establish a stream monitoring programme through working with community as a locally driven initiative.
- Continued Implementation of the Pest Free Kaipātiki strategy
- Supporting the operations of the Kaipātiki Project, including delivery of environmental programmes, and volunteer support
- Delivering the industrial pollution prevention and small building site ambassador programmes.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Kaipātiki Local Board Plan:

- Outcome 1: Our people identify Kaipātiki as their kāinga (home)
- Outcome 2: Our natural environment is protected for future generations to enjoy.

### Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan Target 2017/18	LTP Target 2018/19
We manage Auckland's natural environment	The proportion of local programmes that deliver intended environmental actions and/or outcomes	100%	90%	100%

## Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of Local Board Plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2018/2019.

Our annual operating budget to deliver these activities is \$955,000.

## Local Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy adopted in August 2014, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** - the governing body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Great Barrier and Waiheke Local Boards who agree funding requirements with the governing body on an annual basis. This includes both operational and capital funds.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.



## Funding priorities for local activities

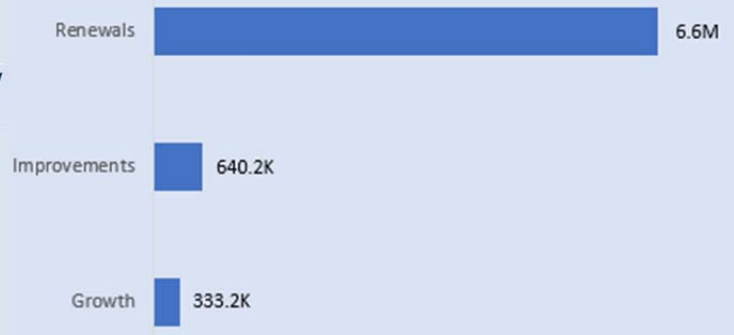
### Capital spend

#### By activity area

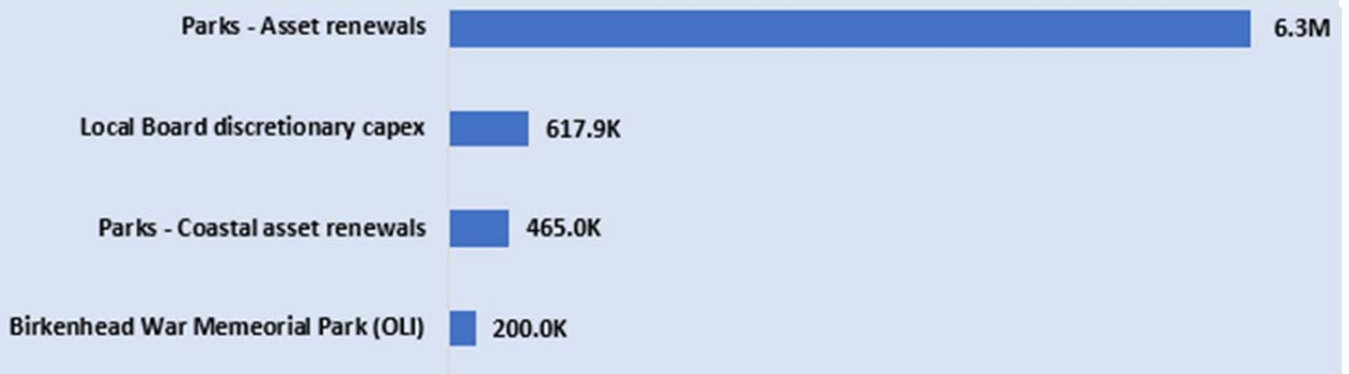


Local Community Services

#### By category

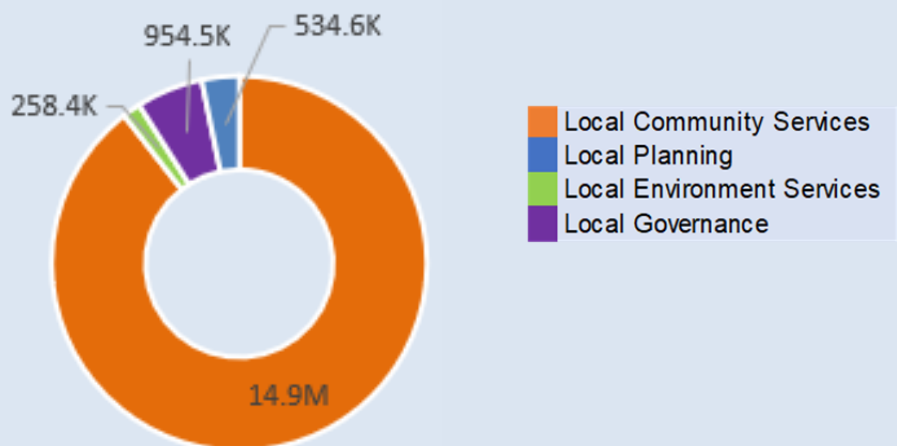


#### Key projects



### Operating spend

#### By activity area



Local Community Services  
Local Planning  
Local Environment Services  
Local Governance

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21 (5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2018 to 30 June 2019 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2017/18	Annual Plan 2018/19
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	12,120	12,993
Targeted rates	306	309
Subsidies and grants for operating purposes	865	908
Fees and charges	4,759	4,806
Local authorities fuel tax, fines, infringement fees and other receipts	347	17
<b>Total operating funding</b>	<b>18,397</b>	<b>19,033</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	14,039	14,727
Finance costs	1,433	1,450
Internal charges and overheads applied	2,802	2,476
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>18,274</b>	<b>18,653</b>
<b>Surplus (deficit) of operating funding</b>	<b>123</b>	<b>380</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions*	0	0
Increase (decrease) in debt	7,634	7,177
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>7,634</b>	<b>7,177</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	626	333
- to improve the level of service	1,693	640
- to replace existing assets	5,438	6,583
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>7,757</b>	<b>7,557</b>
<b>Surplus (deficit) of capital funding</b>	<b>(123)</b>	<b>(380)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Key advocacy project - Birkenhead War Memorial Park Redevelopment</b>	<p>The grandstand is at the end of its life, and other facilities at the park, such as the swimming pool, are also starting to show their age.</p> <p>Replacing these facilities provides the opportunity to think about how the park could be redeveloped to make the most of the space available, but also to meet the needs of our community for the next 50 years. We are currently developing a masterplan to guide the future development of the park.</p> <p>Delivering the masterplan requires significant investment and will be completed over a number of years. Funding this is beyond the resources currently available to the local board and so we need the Governing Body to allocate funding in the 10-year Budget.</p> <p>The first priority is the replacement of the grandstand with a shared facility to accommodate multiple community and sporting users. The estimated cost is \$7 million. The replacement of the swimming pool will be an additional cost of approximately \$6 million and is required further towards the end of the 10-year Budget. A further \$2 million is required for renewing ancillary infrastructure such as walking tracks and car parking.</p>	Governing Body
<b>Northcote Development</b>	<p>The Kaipātiki Local Board has long supported and advocated for the strategic values of Northcote to deliver both housing intensification and commercial development.</p> <p>To support this rapid growth, the Kaipātiki Local Board advocates for the provision of a quality public realm, and community facilities investment in Northcote. Specifically, the Kaipātiki Local Board advocates for improved urban amenity, maximum public open space, a destination playground, cycling links, public art, inclusion of cultural and heritage aspects, sustainability (eg roof gardens, rain gardens), retention of mature trees, a new community building, and retention of the Northcote Library building, designed by architect David Mitchell.</p>	Governing Body and Panuku Development Auckland

Initiative	Description	Advocating to
	<p>This will support and complement both Panuku Development Auckland Limited and Homes, Land and Community's planned investments to make Northcote an exemplar for urban renewal.</p>	
<p><b>Kauri die-back prevention in Kaipātiki</b></p>	<p>Protection of green spaces is a key focus for our community. Kauri dieback is of immediate concern due to the significant numbers of kauri trees in our local reserves, and in light of the recent discovery of a kauri tree showing signs of the disease. The Kaipātiki Local Board area has a high proportion of bush areas containing kauri trees that currently receive minimal protection from dieback. For example, more than 75 bush entrances will require in-ground cleaning stations, and significant investment in track upgrades will be required to protect our kauri.</p> <p>The Kaipātiki Local Board advocates that the Kaipātiki Local Board area be included as a regionally important area of focused investment to protect our kauri.</p>	<p>Governing Body</p>
<p><b>Pest Free Kaipātiki</b></p>	<p>Continued support for the implementation of the Pest Free Kaipātiki strategy (2016) by resourcing the components that are council responsibilities and refining council and council-controlled organisation delivery models to enable the successful delivery of this community-led initiative.</p>	<p>Governing Body</p>
<p><b>Adequately resourced community facilities</b></p>	<p>Ensure our community and arts facilities are 'resourced for success' by providing sufficient operational funding grants and support for capital works where required to provide an equitable level of base funding to that provided elsewhere in the region.</p>	<p>Governing Body</p>

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

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The board can be contacted at the address below:

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For general enquiries, assistance and information, phone 09 301 0101 any time or visit [www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz)

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